



TELECOMMUNICATIONS NETWORK OR SERVICE LICENCE
[SECTION 13 OF THE TELECOMMUNICATIONS ACT 2021]

Satellite Network/Service

ISSUED TO: STARLINK CARIBBEAN, LLC

ISSUE DATE : August 24, 2026

Commencement Date : August 27, 2026

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This SATELLITE NETWORK/SERVICE TELECOMMUNICATIONS NETWORK OR SERVICE LICENCE (SNS) is granted by the Minister responsible for Communications (“the Minister”, which expression shall include his successors) on the recommendation of the Telecommunications Commission of the Turks and Caicos Islands to STARLINK CARIBBEAN, LLC, a company duly registered in the Turks and Caicos Islands (“the Licensee”, which expression shall include its permitted successors and assigns).

1. AUTHORITY AND CITATION

- 1.1 This Licence is issued by the Minister to the Licensee in accordance with Section 13 (Grant of licence) of the Telecommunications Act, on terms and conditions as recommended by the Commission.
- 1.2 The Licensee is also subject to the other applicable provisions in the Telecommunications Act, the Regulations, Commission Decisions and other applicable Turks and Caicos Islands (TCI) laws.
- 1.3 The Minister exempts the Licensee pursuant to Section 9(3) of the Telecommunications Act from the restrictions imposed by Section 9(1) thereof as set forth in Annex D.
- 1.4 This Licence may be cited as the STARLINK CARIBBEAN, LLC Telecommunications Network Licence 2026.

2. INTERPRETATION

2.1 In this Licence, unless the context requires otherwise: -

"Commencement Date"	means the date on which this Licence comes into force;
"Commission"	means the Telecommunications Commission of the Turks and Caicos Islands established under Section 3 of the Telecommunications Act;
"Commission Decision"	means a written decision issued by the Commission;
"Competition Guidelines"	means the Telecommunications Competition Guidelines 2017, issued by the Commission, as amended from time to time;
"DDME"	means the Department of Disaster Management and Emergencies;
"EPA"	means the Emergency Preparedness Agreement;
"Fee Structure Regulations"	means the Telecommunications (Fee Structure) Regulations, 2022;
"Force Majeure"	means causes that are beyond the Licensees reasonable control, including, but not limited to war, warlike operations, terrorist activities, civil commotion, currency fluctuations, strikes, fire, flood, tempest, or disaster, epidemics, pandemics or acts or failure to act of any governmental authority;
"Government"	means the Government of the Turks and Caicos Islands;

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"Interconnection Regulations"	means the Telecommunications (Interconnection and Access to Telecommunications Facilities) Regulations, 2005;
"Issue Date"	means the date upon which this Licence was signed by the Minister;
"Licence"	means this Licence together with its Annexes;
"Licensed Area"	means the territory of the Turks and Caicos Islands, including its territorial waters and airspace;
"Licensed Networks"	means those telecommunications networks set out in Annex B;
"Licensed Services"	means those telecommunications services set out in Annex A;
"Licensee"	means STARLINK CARIBBEAN, LLC, a company duly registered in the Turks and Caicos Islands;
"Minister"	means the Government Minister responsible for Communications;
"Numbering Regulations"	means the Telecommunications (Numbering) Regulations, 2005;
"Pricing Regulations"	means the Telecommunications (Pricing) Regulations, 2005;
"Regulations"	means regulations made pursuant to the Telecommunications Act;
"Regulatory Fees"	means the fees payable by the Licensee to the Commission under Section 47 of the Telecommunications Act;
"Telecommunications Act"	means the Telecommunications Act 2021;
"TEPRP"	means the Telecommunications Emergency Preparedness and Response Policy; and
"Universal Service Regulations"	means the Telecommunications (Universal Service and Public Telecommunications) Regulations, 2005.

2.2 Any word, phrase or expression used in this Licence shall, unless the context requires otherwise, have the same meaning as it has in the Telecommunications Act and Regulations.

2.3 Words importing the singular shall include the plural and vice versa. All references to legislation and legislative instruments, including all those listed under Clause 2.1 above, shall be deemed to refer to such legislation and legislative instruments as amended or re-enacted from time to time.

2.4 Where there is any conflict between the provisions of this Licence and the Telecommunications Act and Regulations, the provisions of the Telecommunications Act and Regulations shall prevail.

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- 7.2.1 If the Licensee fails to comply with Section 20 of the Telecommunications Act; or
- 7.2.2 Should the Licensee be dissolved or go into liquidation otherwise than for the purpose of solvent reconstruction, or shall become insolvent, or shall cease to carry on a telecommunications business; or
- 7.2.3 Where the Commission determines in writing that there is, or is likely to be, a risk to national security.

8. LOCAL INTERNET TRAFFIC and PEERING

- 8.1 Upon establishment, the Licensee shall connect to a local Internet Exchange Point (IXP) or peer with other networks within six (6) months of either:
 - a. The IXP offering a direct-to-satellite gateway; or
 - b. The Licensee deploying a TCI-based gateway.
- 8.2 Until such triggers occur, peering shall remain a best-efforts obligation.

9. ORBITAL RESOURCES and SPACE SUSTAINABILITY

- 9.1 The Licensee shall comply with international obligations and best practices regarding orbital resource management.
- 9.2 Minimum requirements include:
 - a. Filing a debris mitigation plan (ITU-RR Article 22, ISO 24113)
 - b. Certifying end-of-life satellite disposal at renewal
 - c. Notifying the Commission of any on-orbit collision risk events within 72 hours

10. SUB-CONTRACTING

- 10.1 Use of a subcontractor shall not relieve the Licensee of any of its obligations under this Licence and nothing under this sub-clause grants to any subcontractor any right to provide telecommunications services or operate any telecommunications network under the Telecommunications Act.
- 10.2 Any subcontractor's contract shall provide that the subcontractor agrees to comply with the terms and conditions of this Licence, Regulations, and the Telecommunications Act.

11. FEES

- 11.1 The Licensee shall pay the prescribed Network or Service Fees in accordance with Section 12 of the Telecommunications Act and the Fee Structure Regulations.
- 11.2 The Licensee shall pay the Regulatory Fees in accordance with Section 47 of the Telecommunications Act and the Fee Structure Regulations.
- 11.3 Regulatory Fees shall be paid on the anniversary of the Commencement Date of this Licence.
- 11.4 The Licensee shall pay to the Commission any penalties and interest that may be imposed on the Licensee by the Commission for failure to make any payment due under this Licence and for any other contraventions of this Licence, Telecommunications Act or Regulations.

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- 11.5 The Licensee shall pay any relevant fees payable in accordance with the Telecommunications Act and the Regulations with respect to numbers issued to the Licensee.
- 11.6 The Licensee shall collect and remit to the Turks and Caicos Islands Government the telecommunication tax in accordance with Section 4 of the Telecommunication Taxation Act.
- 11.7 The Licensee shall keep sufficiently detailed accounts and invoices to permit the calculation of the amount of telecommunication tax payable in respect of telecommunications services or telecommunications network provided during any period.

12. EMERGENCIES

- 12.1 The Licensee shall provide access to emergency telecommunications services and related services pursuant to the Telecommunications Act and the Universal Service Regulations.
- 12.2 The Licensee shall support national disaster resilience by maintaining service availability during emergencies.
- 12.3 In addition, the Licensee shall provide other emergency-related telecommunications services, as the Commission may determine in writing.
- 12.4 The Licensee shall:
- 12.4.1 Adhere to all policies and requirements set out in the TEPRP and EPA, as established by the Commission;
 - 12.4.2 Adhere to all policies and requirements set out in the National Disaster Management Plan and Sub-Plans, as established by DDME; and
 - 12.4.3 Pursuant to paragraph 82 of the TEPRP, submit its own Disaster Preparedness Report to the Commission and complete all specified pre-hurricane season preparations every year by April 30th of each year.

13. DOMINANCE

- 13.1 In addition, pursuant to the Telecommunications Act and following the Competition Guidelines, the Commission may designate the Licensee as dominant in relation to the provision of some or all telecommunications networks and services in the Licensed Area.
- 13.2 Pursuant to the Telecommunications Act and following the Competition Guidelines, the Licensee may apply to the Commission to have any of its Licensed Services or Licensed Networks in any geographic or service market be re-designated as non-dominant.
- 13.3 Pursuant to the Telecommunications Act and the Regulations, the Commission may establish by Commission Decision specific obligations applicable to the Licensee in relation to its telecommunications services and/or networks that are designated as dominant and may amend the Licence to include additional terms and obligations in accordance with Sections 17 and 18 of the Telecommunications Act.

14. PRICE REGULATION

- 14.1 Pursuant to the Telecommunications Act, Regulations and following the Competition Guidelines, the Commission may establish by Commission Decision price regulations applicable to the Licensee in relation to its telecommunications services and/or networks that are designated as dominant.

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15. UNIVERSAL SERVICE

- 15.1 The Licensee shall be subject to the universal service-related provisions set out in the Telecommunications Act and the Universal Service Regulations.

16. LICENSEE'S OBLIGATIONS TO USERS

- 16.1 The Licensee shall, in accordance with the Telecommunications Act, take such steps as are necessary to ensure that, in relation to its Licensed Services, users can reasonably and reliably have access to information services to assist them with queries relating to the Licensed Services, including installation, fault reporting, and billing
- 16.2 The Licensee shall have in place procedures for responding to complaints from and disputes with users related to statements of charges and to prices, and the Licensee shall respond quickly and adequately to any complaints, but in no event later than one (1) month after the filing of such complaint with the Licensee.
- 16.3 The Licensee shall be subject to the procedures established by the Commission for resolving such complaints from and disputes with users as are submitted to the Commission, where such disputes arise out of the Licensee's exercise of its rights and obligations under this Licence.
- 16.4 The Licensee shall have in place standard customer agreements, containing the terms and conditions for the provision of Licensed Services to users and shall, thereafter, file annually with the Commission, any forms of standard customer agreements for the provision of Licensed Services that are either new or have changed relative to the previous year.
- 16.5 The Licensee shall notify all users of Licensed Services of the terms and conditions of the applicable standard customer agreements in the manner specified by the Commission and shall thereafter provide Licensed Services based upon the applicable agreement.
- 16.6 The Licensee may from time to time modify its standard customer agreements and shall notify the Commission and users of such modification.
- 16.7 The standard customer agreements and any modifications made under Clause 16.4 shall be compliant with the Telecommunications Act and Regulations and any other applicable laws. If standard customer agreements or modifications thereof do not comply with the Telecommunications Act and Regulations and any other applicable laws, the Commission shall instruct the Licensee to make the appropriate amendments. Such amendments shall be notified to users in accordance with Clause 16.4.
- 16.8 Prices charged by the Licensee to users of Licensed Services shall be fair and reasonable and shall not discriminate unduly among similarly situated persons, including the Licensee and anybody corporate with which it is affiliated.
- 16.9 The Licensee shall publish both the prices and the terms and conditions for its Licensed Services no less than annually and, in addition, upon any change thereof, in such manner as the Commission may prescribe.
- 16.10 Prices published by the Licensee for Licensed Services shall take effect upon such date after publication as the Licensee shall specify.
- 16.11 The Licensee shall be subject to the Quality-of-Service provisions set out in the Telecommunications Act and the Universal Service Regulations.

17. NUMBERING

- 17.1 The Licensee shall operate its Licensed Networks and provide its Licensed Services in accordance with the numbering provisions set out in the Telecommunications Act and the Numbering Regulations.
- 17.2 The Licensee shall be entitled to use numbers that it has been authorized to use as of the Commencement Date, as set out in Annex C, subject to any changes required in accordance with the Telecommunications Act.

18. NON-DISCRIMINATION AND FAIR COMPETITION PRACTICES

- 18.1 The Licensed Networks shall be operated, and the Licensed Services shall be provided, by the Licensee on an arm's length commercial basis with respect to the Licensee and all of the bodies corporate with which it is affiliated. This Clause shall not prevent the Licensee from negotiating favourable accounting and settlement rates for public broadband and data services with anybody corporate with which it is affiliated in any other jurisdiction, for the benefit of users in the Turks and Caicos Islands, provided that the Licensee, and any of its affiliates, make such rates available to similarly situated third parties in the Turks and Caicos Islands with which the Licensee, or such affiliates, have entered into arrangements to exchange or terminate international broadband and data traffic.
- 18.2 In providing the Licensed Services and transmitting communications the Licensee shall not discriminate as between similar types of users and shall offer the Licensed Services on the same terms and conditions to similar types of users.
- 18.3 The Licensee shall permit the attachment of customer premises equipment that is compliant with Part V (Technical Regulation) of the Telecommunications Act to its Licensed Networks in a non-discriminatory manner.
- 18.4 The Licensee shall not engage in anti-competitive conduct, including pricing and marketing practices and/or agreements, whether by act or omission, which have, or is intended to or likely to have, the effect of unfairly lessening or preventing competition in one or more markets. The Licensee shall refrain from using revenues or resources from a Licensed Network or Licensed Service in respect of which the Licensee is dominant to cross-subsidise unfairly any other telecommunications network or telecommunications service, without the prior written approval of the Commission. The Competition Guidelines set out the procedures the Commission shall follow to investigate and review whether any specific conduct raises anti-competitive concerns, and if so, to impose corresponding remedies and penalties as may be applicable under the Telecommunications Act or Regulations.
- 18.5 Any personal information that the Licensee obtains from or about a user in connection with the operation of a Licensed Network or the provision of a Licensed Service may be used in connection with the operation of such Licensed Network or the provision of such Licensed Service.
- 18.6 The Licensee may only cease provision of any telecommunications service as a remedy for non- or partial payment by the user of that service of amounts on the same bill for other telecommunications services provided by the Licensee, or any of its affiliates, provided that any amounts paid are insufficient to meet the debt owed for that service. Any amounts paid by the user to service his debt shall be applied as prescribed by the user and where not prescribed shall be applied to the user's oldest debt.
- 18.7 The Licensee shall account for costs and keep such books of accounts and, where the Telecommunications Act and/or the Regulations prescribe the manner in which

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such books are to be kept, shall keep such books of accounts in accordance with the Telecommunications Act and/or such Regulations.

- 18.8 The Licensee shall refrain from impairing or terminating the telecommunications service provided to a user during a bona fide dispute, without the prior written approval of the Commission, except that the Licensee may:

18.8.1 in respect of a billing dispute, collect from any such user amounts that are not in dispute;

18.8.2 in respect of customer premises equipment attached to any Licensed Network in contravention of the Telecommunications Act, disconnect any equipment that is unsafe for a user, is not in compliance with international standards or that poses a risk of physical harm to such Licensed Network; and

18.8.3 enforce the terms of its user agreement, provided that such terms do not incorporate matters that are the subject of any Regulations.

19. INTERCONNECTION

- 19.1 With respect to the Licensed Services and Licensed Networks for which the Licensee has been designated as dominant, the Licensee shall provide interconnection services, network unbundling and access to its facilities in accordance with the Telecommunications Act and the Interconnection Regulations.

- 19.2 The Commission may establish by Commission Decision obligations relating to the regulation of wholesale prices applicable to dominant telecommunications services and/or networks, pursuant to the Telecommunications Act and the Interconnection Regulations.

20. INFORMATION

- 20.1 The Licensee shall provide the Commission with such relevant accounting, financial, costs, technical and other information concerning any Licensed Networks or Licensed Services as the Commission may reasonably request in writing to enable the Commission to carry out its functions under the Telecommunications Act.

- 20.2 Subject to Clause 20.1, the Licensee shall provide to the Commission their financial information including annually a final audited profit and loss and balance sheet in accordance with Sections 7, 14(1)(c) and (g) of the Telecommunications Act and the Regulations, which information shall be kept confidential by the Commission.

21. CONFIDENTIALITY

- 21.1 The Licensee shall maintain the confidentiality of, and refrain from using or disclosing, any: -

21.1.1 Confidential, personal and proprietary information obtained in the course of conducting its business from any user, where such information originates from any such user;

21.1.2 Any information regarding usage of a Licensed Network or a Licensed Service; or

21.1.3 Information received or obtained in connection with the operation of a Licensed Network or the provision of a Licensed Service,

unless the customer has given his or her consent to such use or disclosure or such disclosure is required under any law.

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- 21.2 Notwithstanding Clause 21.1, the Licensee is permitted to use information to operate its Licensed Networks or Licensed Services, bill and collect charges, protect its rights or property or prevent users or other operators or providers from the fraudulent use thereof.

22. RIGHTS OF ACCESS

- 22.1 Subject to the Telecommunications Act, the Regulations or any law, the Licensee shall have such rights of way to public roads or other public grounds to operate the Licensed Networks.

23. FORCE MAJEURE AND SERVICE INTERRUPTIONS

- 23.1 The Licensee shall not be in breach of this Licence, if and solely to the extent that it is prevented from fulfilling its obligations by reason of Force Majeure.
- 23.2 If, at any time, the Licensee anticipates that any Licensed Network or Licensed Service will become, or a Licensed Network or a Licensed Service becomes, interrupted for any significant period (where period means a period in excess of three (3) hours during any business day), the Licensee shall give notice to all affected persons, including subscribers and other operators of telecommunications networks and providers of telecommunications services, by all reasonable means, including by publication, radio or television announcement or individual notification, whichever is appropriate.
- 23.3 The Licensee shall notify the Commission of any Licensed Network or Licensed Service outage lasting more than thirty (30) minutes as soon as possible, but no later than twenty-four (24) hours after the time the outage began.
- 23.4 During a period of interruption, the Licensee shall use all reasonable endeavours to provide service on a provisional basis.

24. NOTICES

- 24.1 Notice may be given hereunder by the Minister, the Licensee or the Commission by email, facsimile, hand delivery or courier and addressed to their respective addresses as follows: -

The Minister: Ministry of Public Safety and Utilities
Franklyn Missick Building
Mission Folly
Grand Turk
Turks and Caicos Islands
TKCA 1ZZ
Attention: Permanent Secretary
Fax No: N/A
Email:

The Licensee: Starlink Caribbean, LLC
P.O. Box 97
1 Caribbean Place, Leeward Highway
Providenciales
Turks and Caicos Islands
TKCA 1ZZ
Attention: Rebecca Hunter, Director
Fax No:
Email: rebecca.hunter@spacex.com

The Commission: Turks & Caicos Islands Telecommunications Commission
P.O. Box 203

872 Leeward Highway
Business Solutions Bldg.
Providenciales
Turks and Caicos Islands
TKCA 1ZZ
Attention: Chairman of Commission
Fax No: (649) 946-1119
Email: info@tcitelecommission.tc

or any other address, email, or fax number of which the Minister, the Licensee or the Commission shall have notified the other of them in writing.

- 24.2 Notices shall be deemed to have been received, in the case of email or facsimile, at the time of dispatch (or if the day of dispatch is not a business day, on the next following business day); in the case of courier (on the island of Providenciales), on the business day after dispatch; and in the case of hand delivery, when delivered (or if the day of delivery is not a business day, on the next following business day).

25. COMPLIANCE AND DISPUTE RESOLUTION

- 25.1 The Licensee shall comply with the terms of this Licence, including the Annexes.
- 25.2 The Minister and the Commission may, where the Licensee has violated any provision of the Telecommunications Act or the Regulations, or breached any provision of this Licence, take any action authorized by law to remedy the situation including fines, daily penalties for continuing offences, as well as suspension and revocation of the Licence where applicable.
- 25.3 Where the Licensee's business license is canceled or revoked, the Commission will revoke the Licensee's network or service license.
- 25.4 If the Licensee disputes any action taken or not taken by the Minister or the Commission with respect to this Licence, the Licensee may pursue such rights as it has under Sections 54 and 55 of the Telecommunications Act, the Regulations or any other law.

26. SURRENDER OF LICENCE

- 26.1 The Licensee may surrender the Licence at any time providing the Licensee provides the Commission with at least one hundred and eighty (180) days' notice prior to the date on which the Licence is to be surrendered. Surrendering of the Licence may not result in a refund of fees paid to operate the licenced networks or licenced services authorized under the Licence.

27. GOVERNING LAW

- 27.1 This Licence shall be construed and interpreted in accordance with the laws of the Turks and Caicos Islands; and all matters relating hereto shall be determined by the courts of the Turks and Caicos Islands.

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ANNEX A
LICENSED SERVICES

1. The Licensee is authorised pursuant to this Licence to provide the following domestic and international telecommunications services, without regard to transmission or network technology:
 - a. Satellite Internet services;
 - b. Earth Station in Motion (ESIM) *"Authorization of ESIM terminals does not confer right to provide terrestrial mobile service unless separately authorized by the Commission."*
 - c. Satellite data services; and
 - d. Satellite Direct-to-Device (D2D) Services. For mobile User Equipment (UE) and Mobile Network Operators (MNO) SIMs, partnership with a local MNO shall be required.
 2. For any telecommunications service that requires a licence under the Telecommunications Act which is not included in Clause 1, the Licensee is expressly subject to all applicable provisions under the Telecommunications Act and Regulations in relation to any such telecommunications service.
 3. For purposes of this Licence, the Licensee is designated as dominant with respect to the following telecommunications services:
 - a. None.
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ANNEX B
LICENSED NETWORKS

1. The Licensee is authorised pursuant to this Licence to establish, own and operate all telecommunications facilities necessary to provide the Satellite telecommunications services listed in Annex A, without regard to transmission or network technology.
 2. The Licensee's network facilities, which may be augmented and updated over time, can include, but are not necessarily limited to, the following elements:
 - a. Satellite internet services provision equipment; and
 - b. Interconnection links to national and international telecommunications exchanges and Internet services gateways to provide national and international connectivity to other licensed networks.
 3. Infrastructure-sharing obligations applicable to terrestrial licensees do **not** apply to the Licensee as a satellite operator.
 4. The Licensee must comply with:
 - a. National spectrum management policies;
 - b. ITU coordination procedures; and
 - c. Any spectrum assignment conditions issued by the Commission.
 5. In relation to the construction of any telecommunications network facilities or infrastructure as listed in Clause 1 or otherwise (including by erecting or installing transmission towers, poles, ducts and other associated facilities, or carrying out any road works as provided by the Telecommunications Act), the Licensee must comply with any applicable enactments and obtain all required permissions and approvals.
 6. For purposes of this Licence, the Licensee is designated as dominant with respect to the following telecommunications networks in Turks and Caicos Islands:
 - a. None.
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ANNEX C
AUTHORISED NUMBERS

Subject to review by the Commission, the Licensee is prohibited from the use of any telephony-related numbering schemes or allocations:

COC Codes

There are no allocated COC Codes.

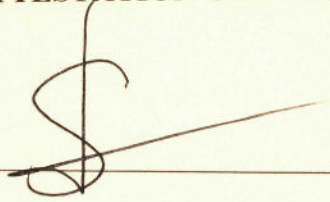
ANNEX D
TURKS AND CAICOS ISLANDER CONTROL EXEMPTION

The exemption to section 9(1) of the Telecommunications Act “Islander control” requirement is hereby granted to Starlink Caribbean, LLC under section 9(3) of the Telecommunications Act by the Minister responsible for Telecommunications without any conditions attached or implied.

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ANNEX E
ATTESTATION CLAUSES

Signature: _____



Name: _____

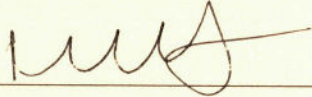
Hon. Shaun O. Malcolm

Minister responsible for Communications.



Accepted on behalf of Starlink Caribbean, LLC

Signature: _____



Name: _____

Rebecca Hunter

Capacity: _____

DIR, Market Access

Date: _____

27 day of August 2026

17/08/2026